



BOARD COMMITTEE TRANSMITTAL

December 10, 2012

To: Members of the Board of Directors
WK
From: Wendy Knowles, Clerk of the Board
Subject: Selection for Consultant Services for Program Management for the Interstate 405 Improvement Project

Regional Planning and Highways Committee Meeting of December 3, 2012

Present: Directors Bates, Cavecche, Crandall, Glaab, Hansen, Herzog, and Nelson
Absent: Director Galloway

Committee Vote

This item was passed by the Members present.

Committee Recommendation (reflects change from staff recommendations)

Authorize the Chief Executive Officer to negotiate and execute Agreement No. C-2-1513 between the Orange County Transportation Authority and Parsons Transportation Group, Inc., to provide program management consultant services for the Interstate 405 Improvement Project.



ORANGE COUNTY TRANSPORTATION AUTHORITY

**Selection for Consultant Services for Program
Management for the Interstate 405 Improvement Project**

Staff Report



December 3, 2012

To: Regional Planning and Highways Committee
From: Will Kempton, Chief Executive Officer *Will Kempton*
Subject: Selection for Consultant Services for Program Management for the Interstate 405 Improvement Project

Overview

On July 23, 2012, the Orange County Transportation Authority Board of Directors authorized the release of a request for proposals for a consultant to provide program management consultant services for the Interstate 405 Improvement Project. Board of Directors' approval is requested for the selection of a firm to perform the required work.

Recommendations

- A. Approve the selection of Hill International, Inc., as the top-ranked firm to provide program management consultant services for the Interstate 405 Improvement Project.
- B. Authorize the Chief Executive Officer to negotiate and execute Agreement No. C-2-1513 between the Orange County Transportation Authority and Hill International, Inc., to provide program management consultant services for the Interstate 405 Improvement Project.

Discussion

The Interstate 405 (I-405) Improvement Project (Project) proposes to add new lanes to the I-405 between State Route 55 (SR-55) and Interstate 605 (I-605), generally within the existing right-of-way (ROW).

Project development and environmental documentation continues on the Project that spans the corridor between SR-55 and I-605. At the October 22, 2012 Orange County Transportation Authority (OCTA) Board of Directors (Board) Meeting, Alternative 1 was selected as the locally preferred alternative for the Project. Alternative 1 proposes to add a single general purpose lane in each direction. The current projected cost of Alternative 1 is \$1.3 billion. This figure

has been updated based on the latest preliminary engineering and represents year-of-expenditure dollars, assuming construction begins in year 2015 and the project delivery method is design-build.

On September 24, 2012, the Board approved \$1.3 billion in Measure M2 (M2) revenues for the Project as part of the M2 M2020 Plan, which covers the cost to deliver Alternative 1. On November 26, 2012, the Board approved the M2 Plan of Finance that supports the implementation of the M2020 Plan.

Next Steps

The goal of the Project is to proceed immediately to the implementation phase once the notice of determination/record of decision for the environmental impact report/environmental impact statement is approved, which is currently scheduled for mid to late 2013. To maintain this schedule, staff has issued a request for proposals (RFP) to solicit a firm to provide program management consultant (PMC) services to assist OCTA with the creation, procurement, and management of the Project design-build contract. The PMC will provide limited preliminary highway engineering (required for the advertisement of the design-build contract), ROW services (including appraisals, acquisition, relocation assistance, utility, and rail coordination), and general contract administration, including design quality assurance. The procurement process for the design-build construction contract will be a two-step process which will include a request for qualifications and an RFP. OCTA will procure construction management (CM) services under a separate RFP for the Project. The PMC will oversee the efforts of the CM consultant. The RFP for the CM services is expected to be released mid-2013.

Procurement Approach

This procurement was handled in accordance with Board-approved procedures for architectural and engineering (A&E) services that conform to both federal and state laws. Proposals are evaluated and ranked in accordance with the qualifications of the firm, staffing and project organization, and work plan. The highest-ranked firm is requested to submit a cost proposal and the final agreement is negotiated. Should negotiations fail with the highest-ranked firm, a cost proposal will be solicited from the second-ranked firm in accordance with the procurement policies previously adopted by the Board.

On July 23, 2012, the Board authorized the release of RFP 2-1513, which was electronically sent to 3,011 firms registered on CAMM NET. The Project was advertised on July 24 and July 31, 2012, in a newspaper of general circulation. A pre-proposal conference was held on August 2, 2012, with 65 attendees representing 46 firms. Addenda Nos. 1 through 5 were issued to make available

the pre-proposal conference registration sheets, provide responses to questions received, and handle administrative issues related to the RFP.

On August 22, 2012, three proposals were received. An evaluation committee consisting of members from OCTA's Contracts Administration and Materials Management and Highway Programs departments, California Department of Transportation (Caltrans), City of Seal Beach, and City of Westminster met to review all submitted proposals. The proposals were evaluated based on the following evaluation criteria and weights:

- Qualifications, Related Experience, and References of Offeror 20 percent
- Proposed Staffing and Project Organization 30 percent
- Work Plan
 - Program Management 20 percent
 - Design and Design Management 15 percent
 - ROW and ROW Management 15 percent

In developing these weights, several factors were considered, giving the greatest importance to the staffing and project organization of the firm as the qualifications of the project manager and other key personnel are very important to the successful completion of the Project. Similarly, high importance was given to the work plan criterion to emphasize the importance of the team's understanding of the assignment and its challenges, and the approach to implementing the various elements of the scope of work. As this is an A&E procurement, price is not an evaluation criterion pursuant to state and federal laws. Evaluation of the proposals was conducted on the basis of overall qualifications to develop a competitive range of offerors.

The evaluation committee reviewed all three proposals received based on the evaluation criteria and determined that the three firms are qualified to perform the required services. These three firms are listed below in alphabetical order:

Firm and Location

HDR Engineering, Inc. (HDR)
Irvine, California

Hill International, Inc. (Hill)
Irvine, California

Parsons Transportation Group, Inc. (PTG)
Irvine, California

On September 13, 2012, the evaluation committee interviewed the three firms. The firms' project managers and key team members had an opportunity to present each firm's qualifications and respond to the evaluation committee's questions. In general, each firm's presentation addressed the requirements of the RFP, experience with all aspects of the required tasks, and stressed each firm's commitment to the success of the Project. Also highlighted were staffing plans, work plans, and perceived project issues. The teams were asked some general questions as to each firm's experience with similar projects and how the firm would manage the complex elements of the Project. Additionally, specific questions were directed to the firms requesting clarification pertaining to each firm's proposal. Given the magnitude of this procurement, staff took an additional step to engage an independent project management expert to review the three proposals. The conclusion was that all three firms are well qualified to perform the project management work.

Based on the evaluation of proposals and interviews, staff recommends Hill as the top-ranked firm to provide PMC services for the Project. Hill's interview substantiated the team's capabilities and knowledge of the project requirements and its commitment to the success of the overall program. The Hill team provided excellent responses to the evaluation committee's questions.

The three short-listed firms submitted comprehensive proposals and presented detailed interviews. Brief summaries of evaluation results follow for the three firms.

Qualifications of Firms

All three short-listed firms were found qualified to perform the services required by the RFP. All three firms are established firms possessing relevant experience and multidisciplinary resources.

All three firms demonstrated experience, understanding of the scope of work, and of the Project's needs in the areas of program and project management, development and evaluation of request for qualifications packages, highway design and management, ROW and design management, as well as overall experience with delivery of similar projects. The three teams are comprised of highly experienced subconsulting firms who have previous working relationships together.

Hill demonstrated an in-depth understanding of the overall project, proposed solutions to specific project issues and challenges, and has relevant experience with similar highway projects. The PTG firm brings project knowledge and experience from the firm's current lead work on the environmental document, while HDR brings experience from comparable design-build projects.

Staffing and Project Organization

All short-listed firms proposed qualified and diversified staff to adequately handle the work described in the scope of work and meet the RFP requirements.

The firms submitted detailed staffing plans inclusive of a wide range of resources necessary to accomplish the project over its long duration. The three teams displayed successful histories of working together on similar projects. The proposed project managers and task leads possess strong experience in relevant areas and on similar projects.

Hill's proposed staff includes a project manager who has design-build knowledge and experience, almost 20 years of Caltrans design and construction experience, and expertise in both design and construction in the management of highway projects. Strong design subconsultants for both roadway and structures were also presented as part of the Hill team. In addition, Hill proposed a ROW manager with 15 years of in-depth Caltrans ROW experience at various Caltrans districts, including District 12 (Orange County). HDR and PTG also proposed competent teams.

While all three firms submitted comprehensive proposals and conducted very good interviews, Hill conducted an excellent interview and provided exemplary responses that demonstrated strong cohesiveness within the team, a solid understanding of the project issues and needs, and the team's distinct capabilities to handle the Project.

Work Plan

All of the short-listed firms met the requirements of the RFP and each firm adequately discussed its approach to the management of various aspects of the Project. The firms addressed all elements of the scope of work, project issues, and schedules. The evaluation of the work plan was focused on the following three sub-criteria required by the RFP: program management, design and design management, and ROW and ROW management.

1. Program Management

While all the work plans proposed by the firms demonstrated a good approach and a high degree of understanding of the scope of work and challenges to the Project, Hill's work plan proposed superior project innovations, outlined noteworthy methods to manage and control the project, and included a project schedule that was more realistic and closest to the anticipated project schedule.

2. Design and Design Management

All three firms submitted good work plans for design and design management of the Project. Hill provided design enhancements to eliminate design exceptions and innovative methods to replace the existing bridge structures.

Whereas both Hill and HDR provided innovations and enhancements to some technical issues demonstrating the firms' commitment to minimizing impacts to the project area, Hill's innovations were considered superior as they focused on, and gave examples of, specific locations where design enhancements could reduce ROW impacts.

3. ROW and ROW Management

All three firms demonstrated a very good understanding of the ROW needs and issues of the Project. The firms individually elaborated on the approach to various ROW relocation activities as well as utilities identification and relocation. Hill included innovations in its ROW management approach. For example, Hill provided design enhancements to increase design speed while reducing ROW impacts.

Based on the evaluation of the written proposals, the teams' qualifications, work plan, and information obtained from the interviews, the evaluation committee recommends the selection of Hill as the top-ranked firm. Hill demonstrated expertise in carrying out highway projects and submitted a comprehensive proposal that was responsive to all the requirements of the RFP. The proposed team was deemed highly qualified and the work plan addressed all elements of the scope of work.

Fiscal Impact

Funding for this contract is included in OCTA's Fiscal Year 2012-13 Budget, Capital Programs Division, Account 0017-7519-FK101-F17, and is currently funded with M2 funds (Project K). Federal funds will also be sought for the Project.

Summary

Staff requests Board of Directors approval of Hill International, Inc., as the top-ranked firm to provide program management consultant services for the Interstate 405 Improvement Project.

Attachments

- A. Review of Proposals, RFP 2-1513 Consultant Services for Program Management for the Interstate 405 Improvement Project
- B. Proposal Evaluation Criteria Matrix (Short-Listed) - A&E, RFP 2-1513 Consultant Services for Program Management for the Interstate 405 Improvement Project
- C. Contract History for the Past Two Years, RFP 2-1513 Consultant Services for Program Management for the Interstate 405 Improvement Project

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ORANGE COUNTY TRANSPORTATION AUTHORITY

**Selection for Consultant Services for Program
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Attachment A

Review of Proposals

ATTACHMENT A

RFP 2-1513 Consultant Services for Program Management for the Interstate 405 Improvement Project
Presented to Regional Planning and Highways Committee on December 3, 2012
3 proposals were received, 3 firms were interviewed

Overall Ranking	Overall Score	Firm & Location	Subcontractors	Evaluation Committee Comments
1	83.25	Hill International, Inc. Irvine, California	See attached sheet.	Highest-ranked overall proposal. Project manager experienced in highway projects. Qualified design subconsultants for roadway and structures. Strong overall team that works well together. In-depth work plan addressing all elements of the scope of work. Discussed key technical challenges and proposed solutions. Excellent interview with responses to all questions.
2	82.25	Parsons Transportation Group, Inc. Irvine, California	See attached sheet.	Second-ranked overall proposal. Demonstrated a thorough understanding of the scope of work. Firm has relevant experience in design-build project delivery. Proposed a deputy project manager with full reporting responsibilities. Strong overall team with working knowledge of project through environmental document. Very good right-of-way work plan addressing all required elements. Excellent discussion of project challenges. Very good interview with responses to all questions.
3	81.75	HDR Engineering, Inc. Irvine, California	See attached sheet.	Third-ranked overall proposal. Firm has strong relevant experience in design-build project delivery. Proposed a large team with depth of resources. Very good right-of-way work plan addressing all required elements. Very good discussion of project key technical issues and enhancements. Good interview with responses to all questions.

Evaluation Panel: Six Members

Contract Administration and
Materials Management (1)
Highway Programs (2)
City of Westminster (1)
City of Seal Beach (1)
Caltrans District 12 (1)

Criterion

Qualifications of Firm
Staffing and Project Organization
Program Management
Design and Design Management
Right-of-Way and Right-of-Way Management

Weight Factor

20%
30%
20%
15%
15%

List of Subcontractors of Short-Listed Firms

**RFP 2-1513 Consultant Services for Program Management for the
Interstate 405 Improvement Project**

1) Prime: Hill International, Inc.

Subcontractors:

Stantec Consulting Services, Inc.
CH2M Hill, Inc.
Biggs Cardosa Associates, Inc.
Paragon Partners Ltd.
Epic Land Solutions
BonTerra Consulting
Cambria Solutions, Inc.
Nossaman, LLP
Diaz Yourman & Associates
Coast Surveying, Inc.

2) Prime: Parsons Transportation Group, Inc.

Subcontractors:

HNTB Corporation
Jacobs Engineering Group, Inc.
A Cone Zone, Inc.
Advanced Technologies Laboratories
C & L Drilling, Inc.
Coast Surveying, Inc.
Curt Pringle & Associates
Falcon Engineering Services, Inc.
GCAP Services, Inc.
Group Delta Consultants, Inc.
Hennessey & Hennessey, LLC
Heidi Stamm Public Affairs
MARRS Services, Inc.
McLean & Schultz
Nossaman, LLP
Overland, Pacific & Cutler, Inc.
Panacea, Inc.
Psomas
Spec Services, Inc.
Tom Warne & Associates, LLC
Tri-County Drilling, Inc.

3) Prime: HDR Engineering, Inc.

Subcontractors:

RBF Consulting / Baker
TranSystems Corporation
Orange County Business Council
The Wild Horse Group
Green Grass Communications
HW Lochner
Orgmetrics
Nossaman, LLP
Safework, Inc.
Steer Davies Gleave
Integris Management Group, LLC
Heidi Stamm Public Affairs
Bickmore Risk Services
Intueor Consulting
VCS Environmental
Lynn Capouya, Inc.
Guida Syrveying Inc.
Leighton Consulting
PacRim Engineering
AndersonPenna Partners, Inc.
Bernard Johnson Group, Inc.
Cal Pacific Land Services, Inc.
Del Richardson & Associates, Inc.
Desmond, Marcello & Amster
Donna Desmond Associates, Inc.
Hawran & Malm, LLC
Hodges Lacey & Associates
Kiley Company
Integra Realty Resources
Lidgard & Associates, Inc.
Real Estate Consulting & Services, Inc.
Riggs & Riggs, Inc.
Thomas M. Pike & Associates
Pacific Environmental Company
California Property Specialists



ORANGE COUNTY TRANSPORTATION AUTHORITY

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Attachment B

**PROPOSAL EVALUATION CRITERIA MATRIX (Short-Listed) - A&E
RFP 2-1513 Consultant Services for Program Management for the
Interstate 405 Improvement Project**

Firm: Hill International, Inc.							Weights	Criteria Score
Evaluator Number	1	2	3	4	5	6		
Qualifications of Firm	4.00	4.00	4.00	4.00	4.00	3.00	4.00	15.33
Staffing/Project Organization	4.50	4.50	4.00	4.50	4.50	4.00	6.00	26.00
Program Management	4.00	4.00	4.50	4.50	4.50	3.50	4.00	16.67
Design / Design Management	4.50	4.50	4.00	4.50	4.50	4.00	3.00	13.00
Right-of-Way / ROW Management	4.00	4.00	4.50	4.00	4.00	4.00	3.00	12.25
Overall Score	84.50	84.50	83.50	86.50	86.50	74.00		83.25

Firm: Parsons Transportation Group, Inc.							Weights	Criteria Score
Evaluator Number	1	2	3	4	5	6		
Qualifications of Firm	4.50	4.00	4.50	4.50	4.00	4.50	4.00	17.33
Staffing/Project Organization	4.00	4.00	4.00	4.00	4.00	4.00	6.00	24.00
Program Management	4.00	4.00	4.50	4.50	4.00	4.00	4.00	16.67
Design / Design Management	4.00	3.50	4.50	3.50	4.00	4.00	3.00	11.75
Right-of-Way / ROW Management	4.50	4.00	4.00	4.50	4.00	4.00	3.00	12.50
Overall Score	83.50	78.50	85.50	84.00	80.00	82.00		82.25

Firm: HDR Engineering, Inc.							Weights	Criteria Score
Evaluator Number	1	2	3	4	5	6		
Qualifications of Firm	4.00	4.00	4.50	4.00	4.00	4.50	4.00	16.67
Staffing/Project Organization	4.00	4.00	4.00	4.00	3.50	4.50	6.00	24.00
Program Management	4.00	4.00	4.00	4.00	4.00	4.50	4.00	16.33
Design / Design Management	4.00	4.00	4.50	4.00	4.00	4.00	3.00	12.25
Right-of-Way / ROW Management	4.00	3.50	4.00	4.50	4.50	4.50	3.00	12.50
Overall Score	80.00	78.50	83.50	81.50	78.50	88.50		81.75



ORANGE COUNTY TRANSPORTATION AUTHORITY

**Selection for Consultant Services for Program
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Attachment C

CONTRACT HISTORY FOR THE PAST TWO YEARS

RFP 2-1513 Consultant Services for Program Management for the Interstate 405 Improvement Project

Prime and Subconsultants	Contract No.	Description	Contract Start Date	Contract End Date	Subconsultant Amount	Total Contract Amount
HDR Engineering, Inc.						
Contract Type: Contract Task Order	C-8-1216	On-call service planning support services.	December 10, 2008	February 28, 2011		\$ 1,080,000
<i>Subconsultants:</i>						
<i>Fehr & Peers</i>						
Contract Type: Contract Task Order	C-8-1185	Right-of-way (ROW) services for railroad crossing safety improvements.	December 5, 2008	November 30, 2010		\$ 1,238,800
<i>Subconsultants:</i>						
<i>Riggs & Riggs, Inc.</i>						
<i>Paacific Real Estate Consultants</i>						
<i>J.W. Garrett & Associates</i>						
<i>Sdesmond Associates</i>						
<i>Desmond, Marcello & Amster, LLC</i>						
<i>The Bernard Johnson Group</i>						
<i>The Relocation Specialists</i>						
<i>Stewart Title</i>						
<i>Hewitt-Zollars, Inc.</i>						
<i>Guida Surveying, Inc.</i>						
<i>Coast 2 Coast Environmental, Inc.</i>						
<i>Coast Surveying, Inc.</i>						
Contract Type: Contract Task Order	C-8-1291	ROW services to support railroad grade separation program.	January 23, 2009	December 31, 2011		\$ 337,676
<i>Subconsultants: None</i>						
Contract Type: Firm-Fixed Price	C-7-0938	Prepare project report and environmental document and plans, specifications, and estimates for northbound State Route 57 (SR-57) between Katella Avenue and Lincoln Boulevard.	April 10, 2008	July 31, 2015		\$ 4,432,977

Prime and Subconsultants	Contract No.	Description	Contract Start Date	Contract End Date	Subconsultant Amount	Total Contract Amount
<i>Subconsultants:</i>						
<i>Fehr & Peers</i>					\$ 89,904	
<i>Guida Surveying</i>					\$ 208,711	
<i>Leighton & Associates</i>					\$ 294,261	
<i>LSA Associates, Inc.</i>					\$ 270,015	
<i>PMK & Associates, Inc.</i>					\$ 140,333	
<i>Tatsumi & Partners, Inc.</i>					\$ 163,308	
Contract Type: Time & Expense	C-0-1348	Construction management support services for the SR-57 northbound widening project from Yorba Linda Boulevard to Lambert Road.	September 15, 2010	September 30, 2013		\$ 4,015,600
<i>Subconsultants:</i>						
<i>Ghirardelli Associates</i>						
Contract Type: Time & Expense	C-0-1518	Construction management services for the Sand Canyon Avenue railroad grade separation project.	March 2, 2011	March 31, 2014		\$ 4,585,063
<i>Subconsultants:</i>						
<i>Hill International, Inc.</i>						
<i>Leighton Consulting</i>						
<i>Psomas</i>						
Contract Type: Contract Task Order	C-8-1088	Geographic information system staffing, desktop application and website development, database development, maintenance, and administration.	October 28, 2008	December 31, 2011		\$ 79,096
<i>Subconsultants: None</i>						

Prime and Subconsultants	Contract No.	Description	Contract Start Date	Contract End Date	Subconsultant Amount	Total Contract Amount
Contract Type: Contract Task Order Subconsultants: Robert Wada & Associates Geometrics Transportation Services, Inc. Parsons Brinckerhoff, Inc.	C-0-1707	On-call ROW acquisition, relocation assistance, and property management services.	April 20, 2011	April 30, 2014		\$ 499,419
Contract Type: Time & Expense Subconsultants:	C-2-1317	ROW environmental support services.	February 10, 2012	February 28, 2013		\$ 50,000
Contract Type: Time & Expense Subconsultants: None	C-0-1366	ROW support services.	June 2, 2010	June 30, 2012		\$ 46,170
Contract Type: Firm-Fixed Price Subconsultants: Fehr & Peers ICF International Guida Surveying, Inc. Leighton Consulting, Inc. Civil Source, Inc.	C-0-1911	Project study report equivalent at Los Angeles - San Diego - San Luis Obispo and Main Street.	June 15, 2011	August 31, 2012		\$ 457,436
					\$ 46,581	
					\$ 21,842	
					\$ 48,009	
					\$ 19,623	
					\$ 23,104	
Contract Type: Contract Task Order Subconsultants: San Diego Data Processing Center Artisan Global	C-1-2603	On-call geographic information systems services.	October 6, 2011	September 30, 2014		\$ 600,000
Subtotal						\$ 17,422,238

Prime and Subconsultants	Contract No.	Description	Contract Start Date	Contract End Date	Subconsultant Amount	Total Contract Amount
Hill International, Inc.						
No contracts awarded to this firm						
					Subtotal	\$ -
Parsons Transportation Group, Inc.						
Contract Type: Contract Task Order	C-6-0636	Design services for the easterly segment of the State Route 22 (SR-22) West Orange County Connection.	May 14, 2007	March 1, 2015		\$ 12,741,770
<i>Subconsultants:</i>						
<i>Cordoba Corporation</i>						
<i>FPL and Associates, Inc.</i>						
<i>Group Delta Consultants, Inc.</i>						
<i>McLean & Schultz</i>						
<i>PSOMAS</i>						
<i>RBF Consulting</i>						
<i>TRC Solutions, Inc.</i>						
Contract Type: Firm-Fixed Price	C-8-0693	Project approval report and environmental document preparation for the widening of Interstate 405 (I-405).	March 17, 2009	May 31, 2013		\$ 13,584,174
<i>Subconsultants:</i>						
<i>Albert Grover and Associates</i>					\$ 395,052	
<i>Group Delta Consultants</i>					\$ 277,903	
<i>McLean & Schultz</i>					\$ 118,266	
<i>Nossaman, Guthner, Knox, and Elliott</i>					\$ 10,000	
<i>Paragon Partners</i>					\$ 124,890	
<i>PSOMAS</i>					\$ 311,035	
<i>Stantec</i>					\$ 50,000	
<i>TEC Management</i>					\$ 149,476	
<i>URS Corporation</i>					\$ 994,276	
<i>Value Management Strategies</i>					\$ 42,529	
Contract Type: Time & Expense	C-9-0809	Construction program management support services for the railroad grade separation projects.	July 30, 2010	May 31, 2014		\$ 6,000,000
<i>Subconsultants:</i>						
<i>Padilla & Associates, Inc.</i>						
<i>Nossaman LLP</i>						

Prime and Subconsultants	Contract No.	Description	Contract Start Date	Contract End Date	Subconsultant Amount	Total Contract Amount		
Contract Type: Firm-Fixed Price	C-0-1864	Preparation of design plans for Segment 1 of the Interstate 5 (I-5) high-occupancy vehicle improvement project.	June 8, 2011	June 30, 2016		\$ 6,899,164		
Subconsultants:								
Earth Mechanics, Inc.							\$ 409,723	
FPL and Associates, Inc.							\$ 641,371	
Psomas							\$ 232,007	
Lynn Capouya, Inc.				\$ 162,534				
Contract Type: Firm-Fixed Price	C-0-1834	Project study report/project development support for I-405 between I-5 and State Route 55.	June 20, 2011	December 31, 2012		\$ 1,075,000		
Subconsultants:								
Albert Grover & Associates							\$ 77,200	
Austin-Foust Associates, Inc.							\$ 61,062	
Group Delta Consultants							\$ 32,141	
Paragon Partners Ltd.				\$ 19,496				
Contract Type: Time & Expense	C-9-0875	Watershed/best practices planning study for the renewed environmental cleanup allocation program.	February 24, 2010	December 31, 2011		\$ 57,500		
Subconsultants: None								
Contract Type: Time & Expense	C-1-2069	Project management services for the SR-22 design-build project.	April 8, 2002	June 30, 2012		\$ 44,600,000		
Subconsultants:								
AIG							\$ 3,450,550	
Analytical Planning Systems, Inc.							\$ 599,443	
Cordoba Corporation							\$ 743,413	
FPL and Associates							\$ 832,109	
Harris & Associates							\$ 5,240,371	
McLean & Schultz							\$ 751,668	
Psomas							\$ 1,823,466	
TEC Management Consultants							\$ 2,494,626	
Padilla & Associates, Inc.							\$ 450,570	
Subtotal						\$ 84,957,608		